Sustainability Report Fact Sheets 2021

DILLINGER[®]



Ownership structure, sales revenue, employees, locations

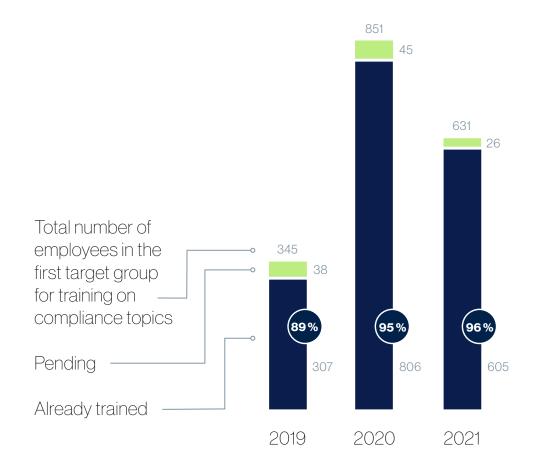
Key figures at a glance

| | 2019 | 2020 | 2021 |
|---|-------|-------|-------|
| Purchase of hot metal in kt | 1.911 | 1.561 | 1.981 |
| Crude steel production in kt | 2.238 | 1.816 | 2.281 |
| Heavy plate production in kt | 1.847 | 1.406 | 1.782 |
| of which in Dillingen in kt | 1.291 | 1.000 | 1.237 |
| of which in Dunkerque in kt | 556 | 406 | 545 |
| Net sales by country in million € | | | |
| Germany | 771 | 575 | 879 |
| France | 363 | 268 | 124 |
| Other EU countries | 508 | 380 | 488 |
| Other export | 348 | 207 | 223 |
| Total net sales | 1.990 | 1.430 | 1.714 |
| Workforce/employees (excluding trainees) per 31.12. | | | |
| in Dillingen | 4.871 | 3.925 | 3.565 |
| in Dünkirchen (Dillinger France) | 541 | 513 | 510 |
| Flxed assets in million € | 2.002 | 1.948 | 1.904 |
| Investments in million € | 27 | 13 | 7 |
| Equity in million € | 1.470 | 1.304 | 1.394 |
| EBITDA in million € | -20 | -50 | 173 |
| EBIT in million € | -91 | -119 | 112 |

Chapter 1.1.

Compliance

Training courses on the subject of compliance



| SHS | 2019 | 2020 | 2021 |
|---------|------|------|------|
| Total | 191 | 503 | 664 |
| Trained | 168 | 447 | 626 |
| Percent | 88 % | 89 % | 94 % |

Description of the 2019 figures:

Employees in the first target group (in management and responsible positions), who have been designated for the eLearning training on the topic of corruption.

Description of the 2020 figures:

The e-learning training courses have been successively expanded since 2018, both in terms of topics and persons. All employees who belong to the group of persons to be trained in the area of compliance are shown.

Description of the 2021 figures:

Due to resignations and transfers to other companies in the SHS Group, the total number of people to be trained for Saarstahl has fallen compared to the previous year.

Compliance

Employees trained on compliance during the reporting year

Reports via the whistleblowing system

| | SHS | Dillinger |
|---|-----|-----------|
| Total employees | 775 | 4.066 |
| Training participants during the reporting year | 265 | 247 |
| Percent | 34% | 6% |

| | 2020 | 2021 |
|-----------|------|------|
| SHS | 1 | 2 |
| Dillinger | 1 | 3 |
| Total | 1 | 3 |

Indications of potential misconduct in more than one company are taken into account for all companies concerned.

Employment, working conditions, employee rights

Number of employees by type of the employment

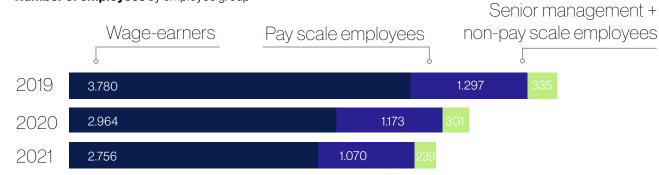


| SHS | 2019 | 2020 | 2021 |
|------------|------|------|------|
| Gesamt | 538 | 547 | 775 |
| Indefinite | 533 | 543 | 775 |
| Temporary | 5 | 4 | 0 |
| Full-time | 467 | 467 | 658 |
| Part-Time | 71 | 80 | 117 |

Mitarbeiter:innen OHG

| | 2020 | 2021 |
|--------|-------|-------|
| Gesamt | 1.083 | 1.052 |

Number of employees by employee group



| SHS | 2019 | 2020 | 2021 |
|--|------|------|------|
| Senior management + non-pay scale employees | 197 | 204 | 347 |
| Pay scale employees | 341 | 343 | 428 |
| Wage-earners | 0 | 0 | 0 |

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Employment, working conditions, employee rights

1.059 Number of employees by type of age group 2019 2020 870 2021 784 638 607 575 540 455 430 97 402 302 172 122 115 1 2 25-29 30-34 <20 20-24 35-39 40-44 45-49 50-54 55-59 60-64 >64

Average employee tenure

Ø21

2019

Ø22

2020

2021

with the company

| SHS | 2021 | 2020 | 2019 |
|-------|------|------|------|
| <20 | 0 | 0 | 0 |
| 20-24 | 5 | 5 | 3 |
| 25-29 | 28 | 23 | 35 |
| 30-34 | 69 | 51 | 53 |
| 35-39 | 115 | 80 | 81 |
| 40-44 | 122 | 90 | 83 |
| 45-49 | 98 | 60 | 60 |
| 50-54 | 130 | 85 | 85 |
| 55-59 | 124 | 89 | 88 |
| 60-64 | 75 | 60 | 45 |
| >64 | 9 | 4 | 5 |

Average employee tenure with the company 2019, 2020, 2021: Ø18

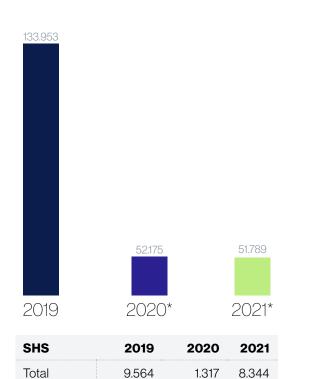
Chapter 4.1.

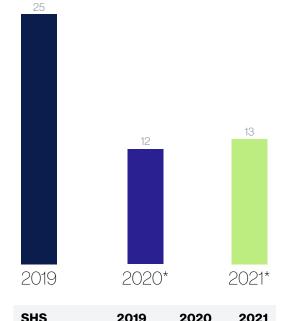
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Career planning and training

Hours spent on professional development

Total in hours





| SHS | 2019 | 2020 | 2021 |
|-------|------|------|------|
| Total | 18 | 2 | 11 |

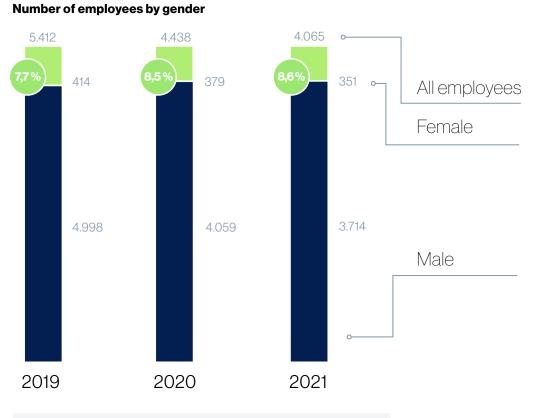
* Note

The Corona pandemic and theassociated restrictions led to a declining development of the key figures in the reporting year.

Hours spent on professional development per employee in hours

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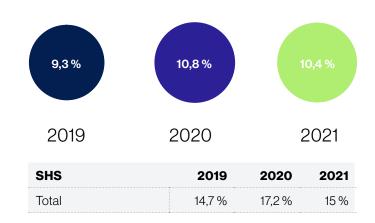
Diversity and equal opportunity



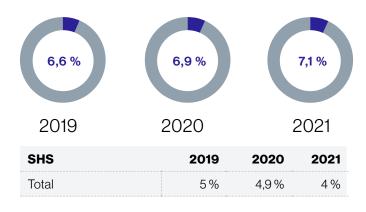
| SHS | 2019 | 2020 | 2021 |
|----------------|--------|--------|--------|
| Male | 352 | 351 | 538 |
| Female | 186 | 196 | 237 |
| Share of women | 34,6 % | 35,8 % | 30,6 % |

Share of women in management positions

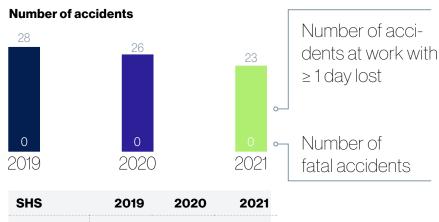
(senior managers + non-pay scale employees)



Share of workers with severe disabilities

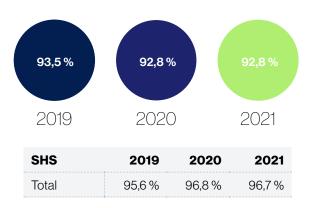


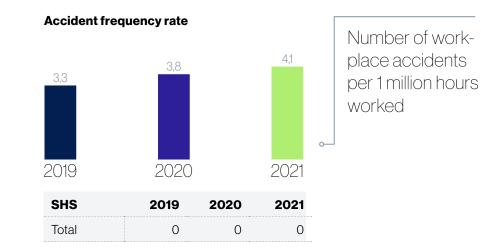
Occupational health and safety

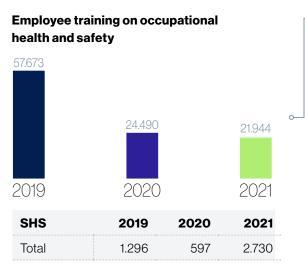


| 5115 | 2015 | 2020 | 2021 |
|-----------|------|------|------|
| Accidents | 0 | 0 | 0 |
| Fatal | 0 | 0 | 0 |
| | | | |









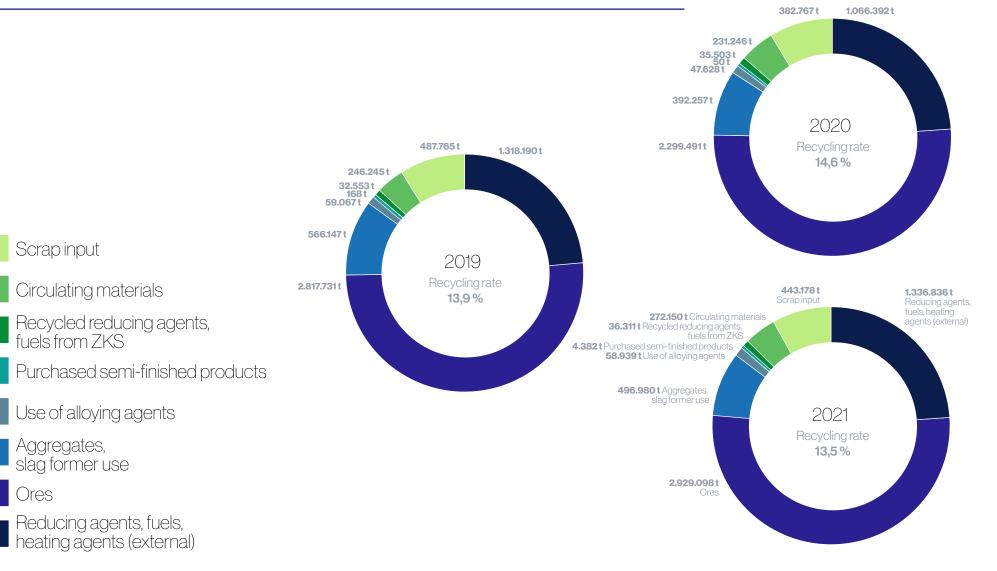
Training on occupational health and safety

The Corona pandemic and the associated restrictions led to a declining development of the key figures in the reporting year.

Energy

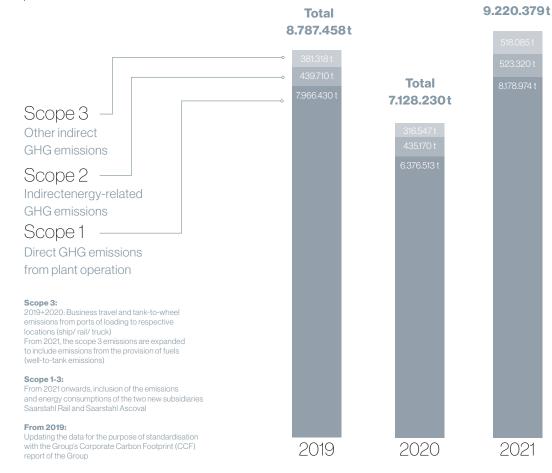


Use of raw and other materials

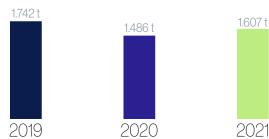


Emissions

The gures refer to the steel industry sites in Dillingen and Völklingen as well as the preproduction stages coking plant and pig iron production located there.







Total SO₂ emissions

Total

2021



Total SO2 emissions

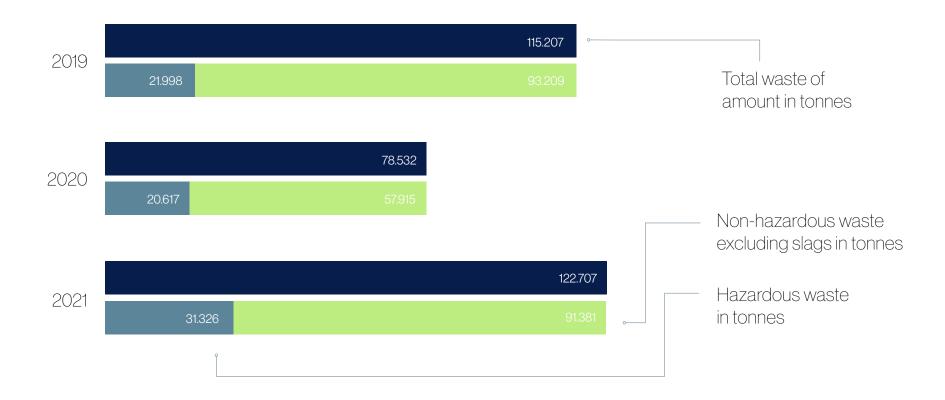




Water management



Waste management



Responsibility in the supply chain

The gures refer to the steel industry sites in Dillingen and Völklingen as well as the preproduction stages coking plant and pig iron production located there.

Share of spending on local suppliers (excluding raw materials)

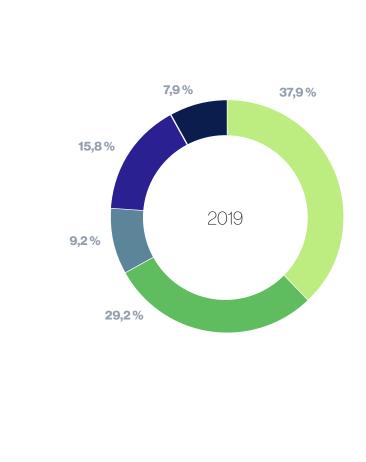
Region

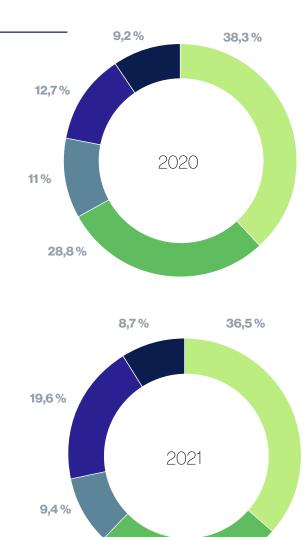
France

Germany

Rest of the EU

Rest of the world





25,8%



Responsible:

Communications, SHS - Stahl-Holding-Saar Quality Management, Aktien-Gesellschaft der Dillinger Hüttenwerke Further data and company-relevant information and activities, can be found on the websites:

www.stahl-holding-saar.de www.saarstahl.de

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