### SUSTAINABILITY REPORT

# FACT SHEET 2018





## Ownership structure, sales revenue, employees, locations (Chapter 1.1)

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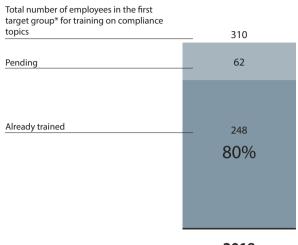
### Key figures at a glance

		2016	2017	2018		
Purchases of hot metal	kt	1,921	2,188	2,012		
Crude steel production	kt	2,267	2,550	2,334		
Heavy plate production	kt	1,882	2,043	1,910		
of which in Dillingen	kt	1,284	1,391	1,248		
of which in Dunkerque	kt	598	652	662		
Net sales by country						
Germany	€ million	684	851	831		
France	€ million	300	388	448		
Other EU countries	€ million	372	430	488		
Other exports	€ million	280	289	252		
Total net sales	€ million	1,636	1,958	2,019		
Workforce/employees (excluding trainees)						
Dillingen	31/12/	5,109	4,932	4,919		
Dunkerque (Dillinger France)	31/12/	541	540	538		
Fixed assets	€ million	2,074	2,054	2,064		
Investments	€ million	69	35	36		
Equity	€ million	1,707	1,671	1,619		
EBITDA	€ million	-37	70	66		
EBIT	€ million	-98	-3	-6		

Compliance (Chapter 2.4)

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#### Training courses on the subject of compliance



SHS	2018
Total*	188
Pending	40
Trained	148
Percent	79 %

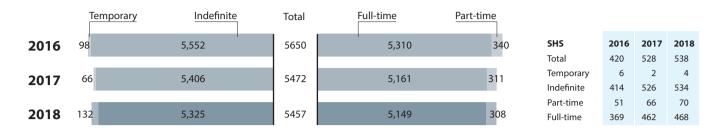
2018

<sup>\*</sup> First target group: Senior executives, non-tariff employees and employees with management responsibility

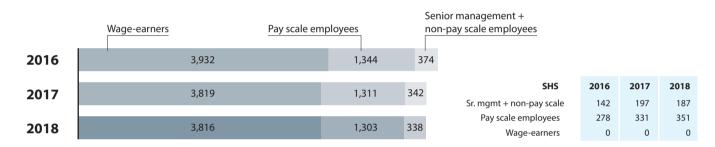
## Employment, working conditions, employee rights (Chapter 4.1)

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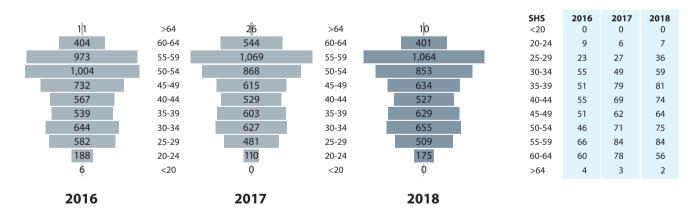
#### Number of employees by type of employment



#### Number of employees by employee group



#### Number of employees by age group



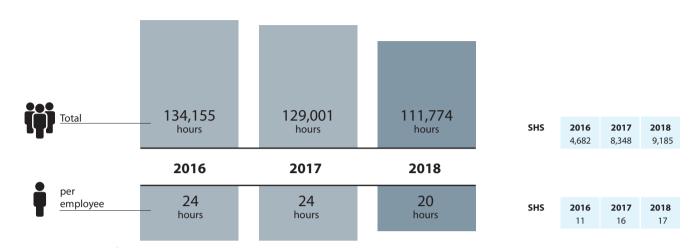
#### Average length of service of employees

22 years 22 years shs

SHS	2016	2017	2018
	19	19	18

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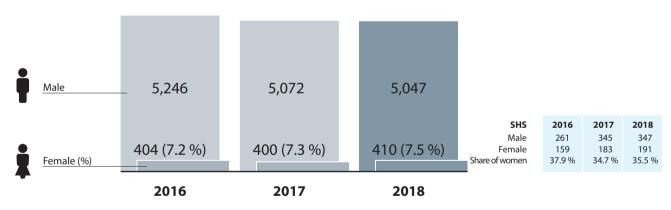
#### Hours spent on professional development



Diversity and equal opportunity(Chapter 4.3)

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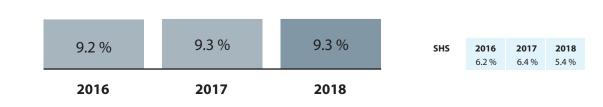
#### Number of employees by gender



#### Share of women in management positions (senior managers + non-pay scale employees)



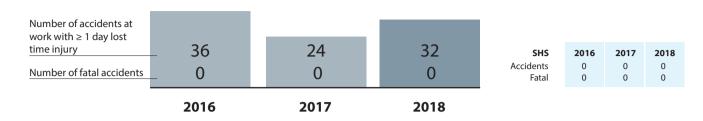
#### Share of workers with severe disabilities



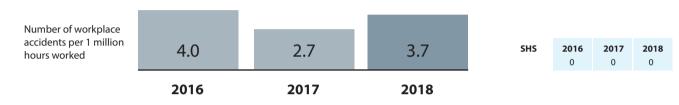
## Occupational health and safety (Chapter 4.4)

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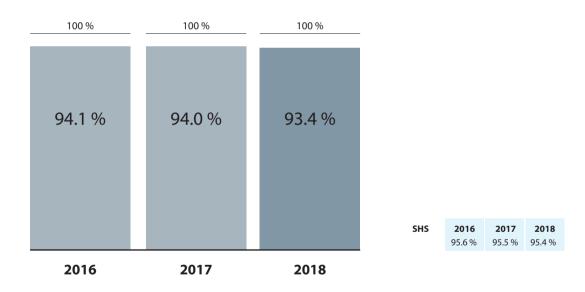
#### **Number of accidents**



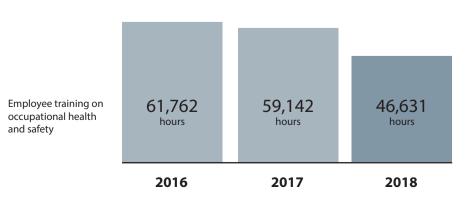
#### **Accident frequency rate**



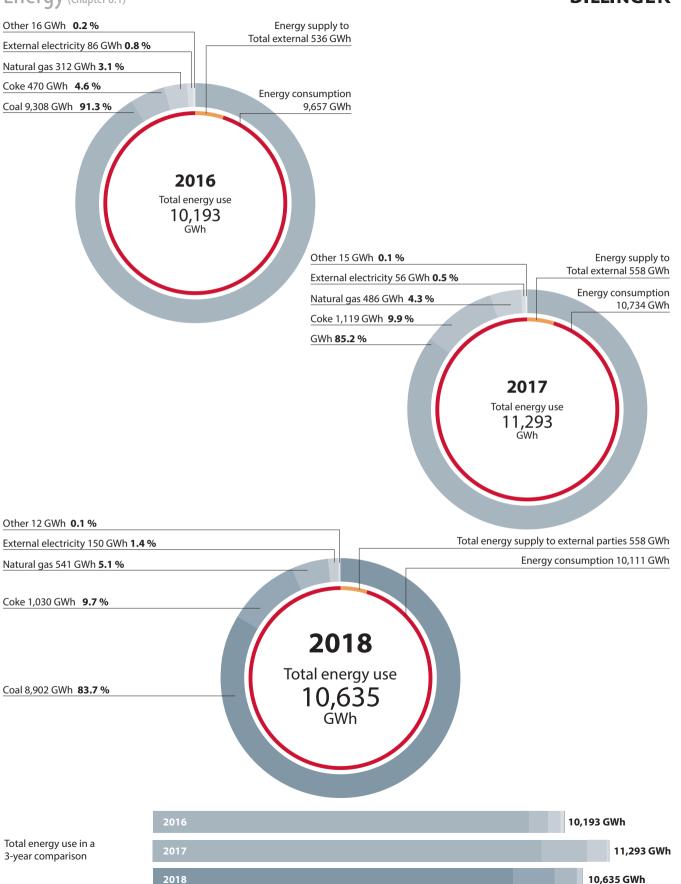
#### **Health rate**



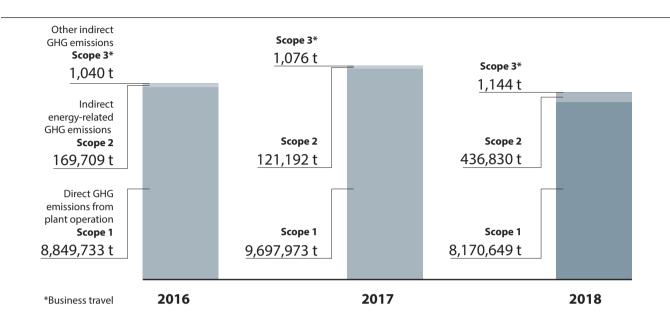
#### **Employee training on occupational health and safety**



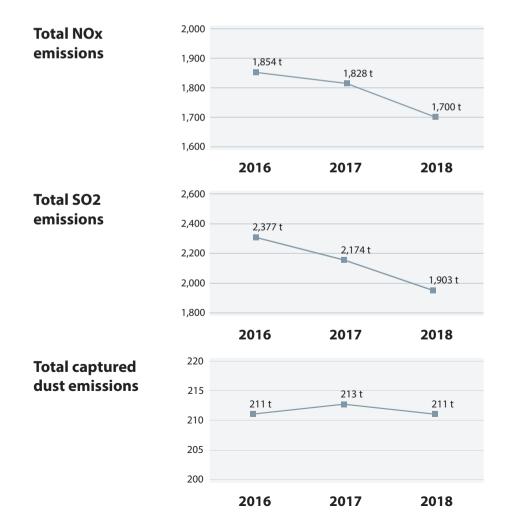
SHS 2016 2017 2018 685 1,528 849 Energy (Chapter 6.1)





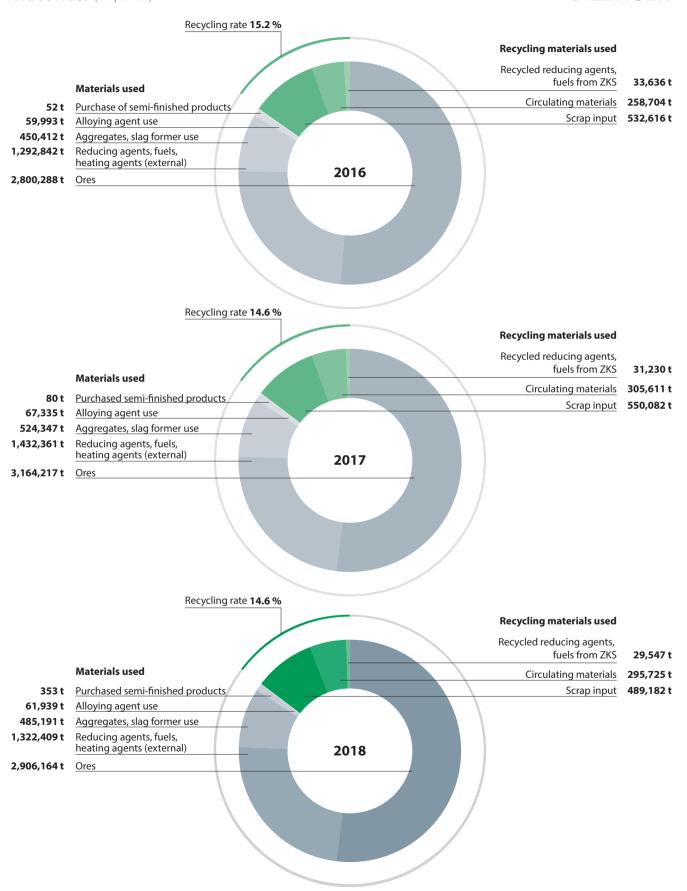


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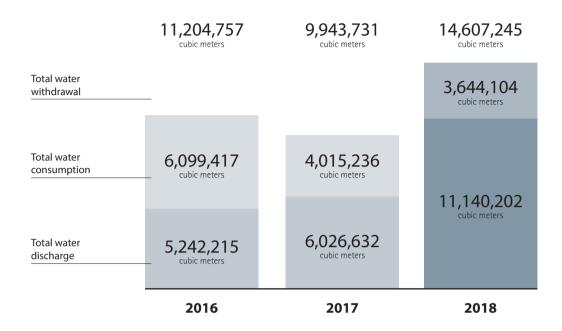
## Use of raw and other materials (Chapter 6.3)

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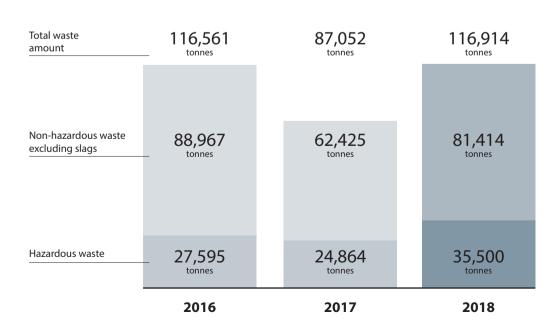
### Water management (Chapter 6.4)

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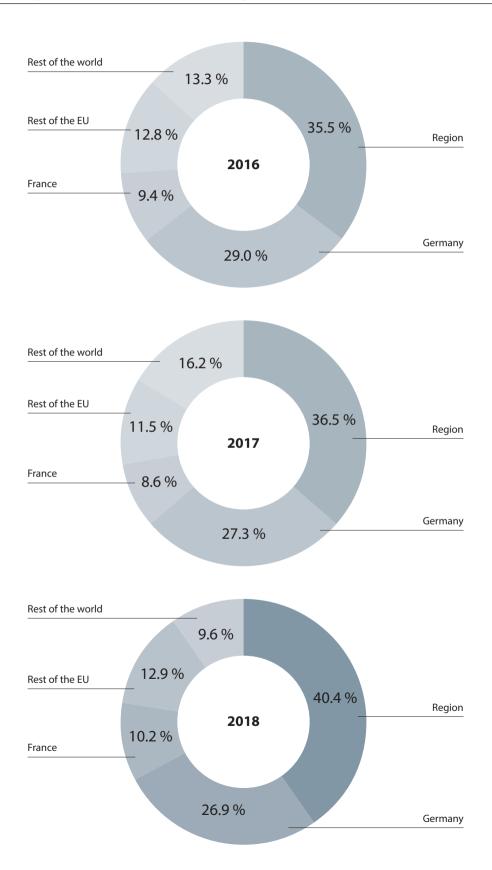
### Waste management (Chapter 6.5)

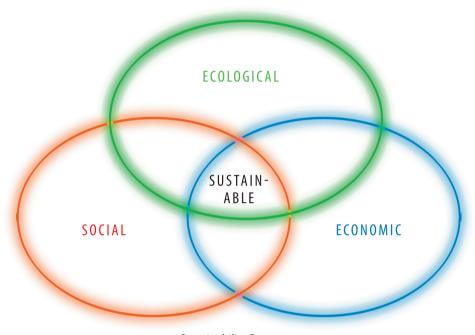
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#### Share of spending on local suppliers (excluding raw materials)





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